

Anders Gunnarsson

Senior ERP Project Manager | Supply Chain & Cloud Transformation



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PROFESSIONAL PROFILE

Senior Project Manager with 20+ years of experience leading complex ERP implementations, cloud migrations, and supply chain transformation programmes across large international organisations. Proven track record of delivering large-scale, cross-company programmes on time and within budget — including a multi-tenant Infor M3 Cloud Edition migration for IKEA Food, and a record-speed BlueYonder Demand Planning rollout across 30 countries.

Available as a consultant through Hayway AB from April 27, 2026.

CORE COMPETENCIES

ERP / M3 Cloud	Supply Chain	Programme Mgmt	Demand Planning	Vendor Mgmt
Cross-Org Coord.	Cloud Migration	SAFe / Agile	Stakeholder Mgmt	Contract Negot.

PROFESSIONAL EXPERIENCE

Senior Project Manager — Infor M3 Cloud Migration •

IKEA Food / Inter IKEA & Ingka

Dec 2024 – Apr 2026

Led the full lifecycle delivery of a Lift-and-Shift migration from on-premise single-tenant Infor M3 to M3 Cloud Edition (multi-tenant). The programme operated across two legally separate organisations — Inter IKEA and Ingka — and encompassed five cross-functional business processes (planning, logistics, finance, procurement, and order management), 27 integrations, and an ETL-based replication environment.

- Directed a core team of 25–35 specialists and coordinated ~60 additional stakeholders during go-live cutover, where each individual task was critical — a single failure could halt the entire migration.
- Delivered the programme on time and within a 2 MEUR budget despite repeated organisational budget reductions, achieved through continuous renegotiation and scope adjustment of vendor contracts (with system integrators and software providers).
- Resolved a highly fragmented delivery environment by establishing clear ownership, simplified milestone frameworks, and direct communication channels — enabling line managers and sub-project leads to operate autonomously.
- Successfully completed the migration; system entered hypercare in early 2026 and is being handed over to steady-state operations.

Senior Project Manager — Sales-Based Demand Forecasting • IKEA Food

Apr 2024 – Nov 2024

Hands-on project lead for evaluating and preparing the implementation of Sales-Based Demand Forecasting using the BlueYonder platform, with the aim of improving forecast accuracy and lifecycle management across IKEA Food's assortment.

- Performed in-depth data analysis to identify root causes of forecast inaccuracy — revealing a structural mismatch between IKEA Food's internal article hierarchy and the actual sold product (e.g. ingredients in a plated meal vs. the meal itself).
- Presented findings monthly to the Steering Committee, demonstrating forecast error rates and evaluating potential remediation measures over time.
- Provided the decisive recommendation to halt the programme rollout — a courageous but commercially sound decision that saved significant investment and avoided a failed implementation.

Senior Project Manager — Range Change / Re-categorisation • IKEA Food / Inter IKEA

Jul 2023 – Mar 2024

Led the IT delivery of a major organisational transformation: the dissolution of IKEA Food as a legal entity and the integration of Food into IKEA's global product structure. This required introducing two new global category concepts (Product Area and Product Range Area) across IKEA's entire IT landscape.

- Identified and engaged all 1,672 IT solution owners whose systems contained hard-coded references to the legacy Food category structure — the full scope of which was unknown at project start.
- Built a bespoke tracking platform to manage outreach, monitor progress, and escalate stalled systems — enabling precise, system-level communication rather than broad announcements.
- Conducted end-to-end live testing by creating a dummy article and executing real buy-and-sell transactions across the full system landscape, surfacing and resolving remaining issues before go-live.
- Secured continued purchase and sales capability at go-live for the entire global IKEA assortment.

Senior Project Manager — Demand Planning (BlueYonder) • IKEA Food

Dec 2020 – Jun 2023

Led the replacement of Excel-based demand planning with an enterprise BlueYonder Demand Planning solution — shifting planners from a distribution centre and article view to a market and country perspective. The implementation was considered record-fast for a programme of its scope.

- Deployed the solution across ~30 countries by leveraging an existing BlueYonder licence and establishing a parallel technical environment, allowing demand planners to transition article-by-article at their own pace.
- Enabled a smooth, low-risk cutover with no disruption to live planning operations.
- Improved product availability at distribution centres and strengthened planning precision across the Food supply chain.

Project Manager / Business Analyst (part-time) • Meriti AB

Jun 2022 – Present

Ongoing advisory and delivery role supporting a growing Swedish financial services and insurance intermediary in building digital infrastructure to support product portfolio expansion (from ~100 MSEK to 200+ MSEK AUM).

- Managed procurement and delivery of an offshore development team for CRM and fund administration systems (depot management, fund trading, KYC).
- Acted as business analyst, technical architect, and integration specialist across Meriti's system landscape (iSEC/SECURA, Millistream, Swimbird, and others).
- Increased operational productivity and improved compliance processes through targeted system integrations.

Founder & Entrepreneur • Hayway AB

Jan 2017 – Present

Founded and operated an agile software and hardware product company. Developed and launched an iOS and Android app paired with an IoT device for automated agricultural feeding (www.dayfeed.se). Full budget and P&L responsibility.

EARLIER CAREER (SELECTED)

Senior Project Manager, Inter IKEA	2019 – 2020
Project Manager / Team Lead, IKEA IT	2006 – 2019
Project Manager, Sony-Ericsson	2004 – 2005
Technical Project Manager, Ericsson	1999 – 2001

EDUCATION & CERTIFICATIONS

 BSc in Data & Systems Science	<i>University degree</i>
 IPMA Senior Project Manager (Level B)	<i>Certified since active</i>
 SAFe — Scaled Agile Framework	<i>Certified Practitioner</i>
 ITIL Foundation v3	<i>Service Management</i>

Available from April 27, 2026 • Consulting via Hayway AB • Helsingborg, Sweden